

Report to Those Charged with Governance June 30, 2024

November 7, 2024

Prepared by

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# KNOW GREATER VALUE



November 7, 2024

The Board of Education Poughkeepsie City School District **18 South Perry Street** Poughkeepsie, New York 12601

We have audited the financial statements of the Poughkeepsie City School District, New York ("School District") as of and for the year ended June 30, 2024 and have issued our report thereon dated November 7, 2024.

Professional standards require that we provide you with information about our responsibilities under generally accepted auditing standards, Government Auditing Standards and the Uniform Guidance, as well as certain information related to the planned scope and timing of our audit. We have communicated such information in our engagement letter to you dated August 23, 2022. Professional standards also require that we communicate to you the following information related to our audit.

We are pleased to be of service to you and the School District and appreciate the opportunity to present our audit findings to you. We are also pleased to discuss other matters which may be of interest to you and to answer any questions you may have.

This information is intended solely for the information and use of Those Charged with Governance and management of the School District and is not intended to be and should not be used by anyone other than these specified parties.

Very truly yours,

PKF O'Connor Davies LLP

PKF O'Connor Davies, LLP



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### Status of the Audit

### Audit of Financial Statements

- Audit fieldwork is complete.
- The fund financial statements have been drafted and reviewed by management.
- We have issued an unmodified report on the financial statements.



### **Required Communications and Other Matters**

Required Item	Comments
Auditor's responsibility under professional standards and planned scope and timing of the audit	<ul> <li>We have communicated such information in our engagement letter to you dated August 23, 2022. Generally, these responsibilities include:</li> <li>Forming and expressing an opinion on the financial statements.</li> <li>Obtaining reasonable assurance that the financial statements are free of material misstatements, whether caused by error or fraud.</li> <li>Accumulating and communicating uncorrected misstatements to Those Charged with Governance ("TCWG").</li> <li>Maintaining professional skepticism.</li> <li>Communicating audit related matters that are, in our professional judgment, significant to TCWG.</li> </ul>
Supplementary information accompanying the financial statements	Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the School District's basic financial statements. The supplementary information is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America.
Required supplementary information accompanying the financial statements	We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.



Required Item	Comments
Other information in documents containing audited financial statements	Our responsibility as auditors for other information in documents containing the audited financial statements does not extend beyond the financial information identified in the auditors' report, and we are not required to perform any procedures to determine that such other information is properly stated.
Our responsibilities under the Yellow Book	In connection with our audit, we performed tests of the School District's compliance with certain provisions of laws, regulations, contracts, and grants. However, the objective of our tests was not to provide an opinion on compliance with such provisions.
Our responsibilities under Uniform Guidance (Federal Single Audit)	In accordance with Uniform Guidance, we examined, on a test basis, evidence about the School District's compliance with the types of compliance requirements described in the "U.S. Office of Management and Budget (OMB) Uniform Guidance Compliance Supplement" applicable to each of its major federal programs for the purpose of expressing an opinion on the School District's compliance with those requirements. While our audit provided a reasonable basis for our opinion, it does not provide a legal determination on the School District's compliance with those requirements.
Responsibilities of management and TCWG	<ul> <li>Management's responsibilities include:</li> <li>The fair presentation of the financial statements, including the selection of appropriate accounting policies.</li> <li>Establishing and maintaining effective internal control.</li> <li>Complying with laws, regulations, grants and contracts.</li> <li>Providing the auditors with all financial records and related information and a signed representation letter.</li> <li>Evaluate if there are any conditions or events, considered in the aggregate that raise substantial doubt about the School District's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.</li> <li>Setting the proper tone at the top.</li> <li>Designing and implementing policies and controls to prevent and detect fraud.</li> </ul>



Required Item	Comments
Qualitative aspects of accounting practices - <i>Accounting Policies</i>	Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies are described in Note 1 to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during the year. The School District evaluated the impact of the statement and determined the amounts were not material to the financial statements.
	The accounting policies of the School District conform to U.S. generally accepted accounting principles as applicable to state and local governments. The School District's reports are based on all applicable GASB pronouncements.
	We noted no transactions entered into by the School District during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.
Qualitative aspects of accounting practices – Significant Unusual Transactions	No matters have come to our attention that would require us to inform you about the methods used to account for significant unusual transactions.
Qualitative aspects of accounting practices - Accounting Estimates and Management's Judgment	Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events.
	Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimates affecting the School District's financial statements were:
	<ul> <li>Actuarial assumptions related to the Other Postemployment Benefit Liability ("OPEB")</li> <li>Actuarial assumptions and proportionate share calculations related to pension liabilities</li> <li>Asset lives for depreciable capital assets</li> <li>Estimates of certain receivable balances and allowances for uncollectible amounts</li> <li>Estimates for certain operating and long-term liabilities</li> </ul>



Required Item	Comments
Qualitative aspects of accounting practices - <i>Financial Statement</i> <i>Disclosures</i>	Certain financial statement disclosures involve significant judgment and are particularly sensitive because of their significance to financial statement users. The most sensitive disclosure affecting the financial statements are:
	<ul> <li>Other postemployment benefit liabilities payable</li> <li>Pension plan information</li> <li>Outstanding bonded indebtedness</li> <li>Fund balances</li> </ul>
	The financial statement disclosures are neutral, consistent and clear.
Going Concern	The auditor is required to communicate with TCWG events or conditions that, when considered in the aggregate; indicate a substantial doubt about the School District's ability to continue as a going concern for a reasonable period of time.
	We concur with management's assessment that the School District will continue as a going concern for one year from the balance sheet date.
Significant risks	Significant risks are defined as risks that require special audit consideration without regard to identified internal controls related to those risks. In most audits, one or more significant risks normally arise. We have identified the following significant risks in connection with our audit:
	Management override of internal controls
	Management is in a unique position to perpetrate fraud because of management's ability to manipulate accounting records and prepare fraudulent financial statements by overriding controls that otherwise appear to be operating effectively. Although the level of risk of management override of controls will vary from entity to entity, the risk is nevertheless, present in all entities. Our audit procedures did not identify any management override of internal controls.
	Improper revenue recognition due to fraud
	Auditing standards require the auditor to ordinarily presume that improper revenue recognition is a fraud risk on all audit engagements unless the auditor can conclude that the risk is not applicable to the entity.
	The audit procedures applied as a result of the aforementioned significant risks were designed to and have reduced the risk of material misstatement to low.
	Our audit procedures did not identify any improper revenue recognition due to fraud.



Required Item	Comments
Difficulties encountered in performing the audit	We encountered no significant difficulties in dealing with management in performing and completing our audit.
Corrected and uncorrected misstatements	Professional standards require us to accumulate all known and likely misstatements identified during the audit (including passed adjustments and omitted financial statement disclosures), other than those that are clearly trivial, and communicate them to the appropriate level of management. Management has corrected all such misstatements. In addition, corrected misstatements that were brought to the attention of management as a result of the audit procedures are also included in Appendix 1.
Disagreements with management	For purposes of this communication, a disagreement with management is a matter, whether or not resolved to our satisfaction, concerning financial accounting, reporting, or auditing, which could be significant to the financial statements or the auditors' report. We are pleased to report that no such disagreements arose during the course of the audit.
Management representations	We have requested certain representations from management that are included in the management representation letter (see Appendix 2).
Management's consultations with other accountants	In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the School District's financial statements or a determination of the type of auditors' opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.
Auditor independence	We affirm that PKF O'Connor Davies, LLP is independent with respect to the School District in accordance with relevant professional standards.
Significant issues discussed with management prior to retention	We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the School District's auditor. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.



### **Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Poughkeepsie City School District, New York's ("School District") internal control over financial reporting ("internal control") as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School District's internal control. Accordingly, we express no such opinion.

Professional standards require that we communicate to you, in writing, all significant deficiencies and/or material weaknesses in internal control that we identify in performing our audit. For this purpose, deficiencies in internal control are categorized as follows:

- A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis.
- A *material weakness* is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis.
- A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph and was not designed to identify all deficiencies in internal control that might be deficiencies, significant deficiencies, or material weaknesses and, therefore, there can be no assurance that all such deficiencies have been identified.

We did not identify any deficiencies in internal control that we consider to be material weaknesses, as defined above.

However, we noted a deficiency in the School District's internal control that we consider to be a significant deficiency. This is described on the following pages.

In addition, we share for your consideration on the following pages other observations about the internal control and operations.

This communication is intended solely for the information and use of management and others charged with governance and is not intended to be and should not be used by anyone other than these specified parties. We will be pleased to discuss these communications and comments in further detail at your convenience, or to assist you in implementing the recommendations.

PKF O'Connor Davres, LLP

Harrison, New York November 7, 2024



#### **Significant Deficiencies**

#### • Audit Readiness

The School District has made significant strides in hiring a full accounting staff and effectively reconciling balances, as well as resolving many old outstanding balances. Due to the fact that the hiring occurred throughout the period under audit, this minimized the time the team had to reconcile the accounts thoroughly and, therefore, we were required to post numerous audit entries during the audit process.

#### Recommendation

While significant progress has been made, we recommend the School District continue to focus on these areas to enhance overall audit readiness and ensure the accuracy of financial reporting.



#### **Control Deficiencies**

#### Missing Approvals for Journal Entries

During our audit, we identified sixteen journal entries tested that did not have evidence of supervisory approval, all of which occurred prior to February 2024. We note that the School District has since revised its review and approval process starting in February 2024. Under this new process, all journal entries are now submitted to the Assistant Superintendent for Business for approval on a summary listing. This change addresses the previous oversight in the approval process.

#### Recommendation

We recommend that the School District continue to obtain the proper supervisory approval of journal entries, ensuring that a signature or other form of approval be documented.

#### Excess Fund Balance in School Lunch Fund

The New York State Education Regulations has suggested that the fund balance in the School Lunch Fund be no more than three months' worth of operating average expenditures, which calculates to \$852,931. As of June 30, 2024, the School Lunch Fund has a total assigned fund balance of \$2,047,477, which is excessive by \$1,194,546.

#### Recommendation

We recommend that the School District take all necessary steps necessary to utilize the excess portion of this fund balance in the upcoming fiscal year.

#### Extraclassroom Activity Funds

Extraclassroom activity funds, which are authorized by the New York State Department of Education, are an integral part of the educational program of the School District. As part of our audit, we have reviewed, evaluated and tested the Extraclassroom Activity Funds of the School District. The result of our tests disclosed that the following areas were not in compliance with the regulations of the Commissioner of Education.

#### Timeliness of Deposit

We noted that three deposits from the High School were not deposited in a timely manner. This lack of timely deposits can increase the risk of misplacement, and misappropriation, which can lead to negative impacts on the financial reporting process.

#### Recommendation

We recommend the extraclassroom activity treasurer's deposit cash within three business days, or 72 hours, of receipt. This practice will firmly strengthen the internal control process over cash receipts and greatly lessen the likelihood that cash could be lost or stolen before being deposited in the bank.



#### **Control Deficiencies**

#### • Extraclassroom Activity Funds (Continued)

#### Inactive clubs

We noted that five high school clubs (Brother to Brother, Debate Club, Pioneer Post, Sister 2 Sister, and Student Government) and two middle school clubs (7<sup>th</sup> Grade and National Junior Honor Society) had no financial activity during the current fiscal year. State Education Regulations provide that the funds of a discontinued activity shall automatically revert to the account of the general student organization or the student council and shall be expended in accordance with the organization's constitution.

#### Recommendation

We recommend the School District investigate and review these balances and take the appropriate action to close out these old amounts. A determination of the status of a club with no financial activity should be made to determine the proper disposition of funds. This action will deter clubs from being inactive in future years.

#### Club Deficit

As of June 30, 2024, the high school club entitled National Honor Society had a deficit balance of \$8.

#### Recommendation

We recommend that proper controls be implemented to prevent student clubs from expending more than the funds available.

#### Summary of Activities

During our audit of the Extraclassroom Activity Fund, we noted that the summary of activities report does not match the book balance on the bank reconciliation. The summary of activities report given to us had variances to the bank reconciliation due to the duplicate recording of two receipts.

#### Recommendation

We recommend the School District ensure that a summary of activities is prepared and updated on a monthly basis matching it to the bank reconciliation to ensure that the recording of cash receipts and cash disbursements and withdrawals is accurate.



#### **Control Deficiencies**

#### Reconciliation of Smart School Bond Act Project

The financial statements include a project length schedule for the projects reported within the Capital Projects Fund. This project length schedule consists of project budgets, expenditures to date, revenues received by type to date and fund balance. The Smart School Bond Act project is funded with state funding that is on a reimbursement basis. As part of our audit procedures, we obtained the status from the State detailing the total claims to date and noted that only \$1,276,257 was claimed when a total of \$3,608,319 has been expended through June 30, 2024. We also noted that the project budget included in the project length schedule does not agree to the approved budget detailed from the State.

#### Recommendation

We recommend the School District file the reimbursement claims for these expenditures on a timely basis. Typically, the State takes time to fund projects under the Smart School Bond Act. Therefore, filing these claims promptly should help reduce the overall timeframe for funding. We also recommend that the project information within the project length schedule be updated to agree to the Smart School Bond Act details.



### **On the Horizon**

#### GASB Statement No. 101 – Compensated Absences

Under this Statement, the liabilities for compensated absences is required to be recognized for (1) leave that has not been used and (2) leave that has been used but not yet paid in cash or settled through noncash means. A liability should be recognized for leave that has not been used if (a) the leave is attributable to services already rendered, (b) the leave accumulates, and (c) the leave is more likely than not to be used for time off or otherwise paid in cash or settled through noncash means.

The Statement establishes guidance for measuring the liability for leave that has not been used, generally using an employee's pay rate as of the date of the financial statements. Measurement for the liability for leave that has been used but not yet paid or settled should be measured at the amount of the cash payment or noncash settlement to be made.

The Statement does allow recognition of certain types of compensated absences until the leave commences, including parental, military and jury duty leave.

Further, the Statement amends the existing requirement to disclose the gross increases and decreases in a liability for compensated absences to allow governments to disclose only the net change in the liability, as long as it is identified as a net change. In addition, governments are no longer required to disclose which governmental funds typically have been used to liquidate the liability for compensated absences.

Governments should review this standard early to anticipate what changes might need to be made to policies, accounting procedures, laws and regulations. The provisions of this Statement are effective for fiscal years beginning after December 15, 2023 (i.e., the School District's financial statements for the year ended June 30, 2025).

#### GASB Statement No. 102 – Certain Risk Disclosures

The objective of this Statement is to disclose within government financial statements risks related to a government's vulnerabilities due to certain concentrations or constraints. A concentration is defined as a lack of diversity related to an aspect of a significant inflow of resources or outflow of resources. A constraint is a limitation imposed on a government by an external party or by formal action of the government's highest level of decision-making authority. Concentrations and constraints may limit a government's ability to acquire resources or control spending.

Under this Statement, a government is required to assess whether an event or events associated with a concentration or constraint that could cause substantial impact have occurred, have begun to occur, or are more likely than not to begin to occur within 12 months of the date the financial statements are issued. The requirements of this Statement are effective for fiscal years beginning after June 15, 2024 (i.e., the School District's financial statements for the year ended June 30, 2025).



#### GASB Statement No. 103 – Financial Reporting Model Improvements

The objective of this Statement is to improve key components of the financial reporting model to enhance its effectiveness in providing information that is essential for decision making and assessing a government's accountability. This Statement also addresses certain application issues as follows:

- <u>Management's Discussion and Analysis ("MD&A"</u>) This Statement requires that the information presented in the MD&A be limited to five sections: (1) Overview of the Financial Statements, (2) Financial Summary, (3) Detailed Analyses, (4) Significant Capital Asset and Long-Term Financing Activity, and (5) Currently Known Facts, Decisions or Conditions. The Statement requires that the detailed analyses within the MD&A should not only present the amounts or percentages of changes from the prior year, but also include explanations as to the reasons for the changes. The Statement emphasizes that only the most relevant information be presented by eliminating duplicative explanations and removing "boilerplate" discussions.
- <u>Unusual or Infrequent Items</u> This Statement describes unusual or infrequent items as transactions and other events that are either unusual or infrequent in occurrence. Furthermore, governments are required to display the inflows and outflows related to each item separately as the last presented flow(s) of resources prior to the net change in resource flows in the government-wide, governmental fund, and proprietary fund statements.
- Presentation of Proprietary Fund Statement of Revenues, Expenses, and Changes in Fund Net <u>Position</u> – This Statement requires that proprietary fund statements continue to distinguish between operating and nonoperating revenues and expenses as in the past. However, in addition to the subtotals currently presented, this Statement requires that a subtotal for *operating income (loss) and noncapital subsidies* be presented before reporting other nonoperating revenues and expenses. Subsidies are defined as (1) resources received from another party or fund (a) for which the proprietary fund does not provide goods and services to the other party or fund and (b) that directly or indirectly keep the proprietary fund's current or future fees and charges lower than they would be otherwise, (2) resources provided to another party or fund (a) for which the other party or fund does not provide goods and services to the proprietary fund and (b) that are recoverable through the proprietary fund's current or future pricing policies, and (3) all other transfers.
- <u>Major Component Unit Information</u> This Statement requires governments to present each major component unit separately in the reporting entity's statement of net position and statement of activities if it does not reduce the readability of the statements. If readability is reduced, combining statements of major component units should be presented after the fund financial statements.
- <u>Budgetary Comparison Information</u> This Statement requires governments to present budgetary comparison information as Required Supplementary Information (similar to pension and other postemployment benefits reporting). Governments are also required to present (1) variances between original and final budget amounts and (2) variances between final budget and actual amounts. An explanation of significant variances is required to be presented in the notes to the Required Supplementary Information.

The requirements of this Statement are effective for fiscal years beginning after June 15, 2025 (i.e., the School District's financial statements for the year ended June 30, 2026).



## Appendix 1

**Corrected Misstatements** 



ACCC	UNT	DESCRIPTION	DEBIT	CREDIT
		GENERAL FUND		
Adjusting Journal	Entries JE#3			
Γο apply interest ea	rned on the reserves			
A 9		NASSIGNED FUND BALANCE	\$ 1,102,313	
A8		NEMPLOYMENT RESERVE		\$ 11,588
A 83		ESERVE FOR ERS		52,011
A 8:		ESERVE FOR TRS		68,640
A 8 A 8		ESERVE FOR LIABILITY CLAIMS ESERVE FOR TAX CERTIORARI		167,886 22,188
A8		APITAL RESERVE FUND 2021		260,000
A 87		APITAL RESERVE FUND 2022		520,000
otal	•		 1,102,313	1,102,313
djusting Journal I o adjust bond prin		sted to accounts that should have been posted to EPC principal and		
ond interest.				
A 9711.700		ERIAL BOND CONSTRUCTION INTEREST	440,375	
A 9789.600		PC BAN PRINCIPLE	20,678	
A 9711.600	-00-0000 S	ERIAL BOND CONSTRUCTION PRINCIPLE	 464.052	461,053
Fotal			 461,053	461,053
Adjusting Journal				
	erest that was posted			
A 9731.700			492,941	100.044
A 9711.700	-00-0000 S	ERIAL BOND CONSTRUCTION INTEREST	 400.044	492,941
otal			 492,941	492,941
Adjusting Journal	Entries JE#11			
-		iture based on analysis.		
A 27		EFUND OF PRIOR YEARS EXPENSE	21,243	
A 6 A 9020.800		UE TO TRS RS	795,962	047.005
otal	-00-0000	rto	 817,205	817,205 817,205
olui			 011,200	
djusting Journal				
		property tax revenue based on analysis.		
A 69		EFERRED TAX REVENUE	1,747,818	4 7 4 7 0 4 6
A 10	01 R	EAL PROPERTY TAX	 4 747 949	1,747,818
otai			 1,747,818	1,747,818
djusting Journal				
o adjust tax reven	ie for Citymaking So	shool District whole on 2021-22 year taxes.		
A 69		EFERRED TAX REVENUE	522,323	
A 10	01 R	EAL PROPERTY TAX	 	522,323
otal			 522,323	522,323
Adjusting Journal	Entries JE#15			
o adjust opening t		on a prior year audit adjustment.		
A 3		ue from Federal Aid	839,941	
A 8	39 N	onspendable - Advances	 	839,941
Total			 839,941	839,941
djusting Journal	Entries JE#19			
		ted and not applied to the receivable.		
A 31		OUNDATION AID	541,295	
A4		TATE AND FEDERAL AID RECEIVAB	 -	541,295
Total			541,295	541,295



AC	CCOUNT	DESCRIPTION	DEBIT	CREDIT
		GENERAL FUND		
	nal Entries JE#2			
	y 639 - Federal Fu			
	A 391	DUE FROM FEDERAL FUND	\$ 812,664	¢ 004.047
	.472-03-0000			\$ 321,847
	.400-00-0000			191,817
A 9901. Total	.951-00-0000	TRANSFER TO SUMMER SP ED	812,664	299,000 812,664
IOLAI			812,004	012,004
	nal Entries JE # 24			
Fo reverse entry	y 614 - Clean up fr	rom 2018-19 federal aid receivable.		
	A 391	DUE FROM FEDERAL FUND	2,926,921	
	.490-03-0000	BOCES		2,744,908
	.400-00-0000	PRIVATE TRANSPORTATION		182,013
Total			2,926,921	2,926,921
Adiustina Jouri	nal Entries JE#2	7		
	receivables in Spe			
A 9901	.950-00-0000	TRANSFER TO SPECIAL AID FUND	1,167,624	
	A 391	DUE FROM FEDERAL FUND		1,167,624
Total			1,167,624	1,167,624
Adjusting lour	nal Entries JE# 2	0		
		o fund balance per adopted budget.		
	A 827	RESERVE FOR ERS	200,000	
	A 828	RESERVE FOR TRS	250,000	
	A 862	RESERVE FOR LIABILITY CLAIMS	673,393	
	A 864	RESERVE FOR TAX CERTIORARI	426,698	
	A 917	UNASSIGNED FUND BALANCE	420,000	1,550,091
Total			1,550,091	1,550,091
	nal Entries JE# 3	o ed reserves based on NYLAF interest rate.		
	A 2401	INTEREST AND EARNINGS	1,102,222	
	A 2402	UMEMPL RESERVE INTEREST INCOME	1,102,222	11,562
	A 2403	LIAB/CAS RESERVE INTEREST INCOME		167,854
	A 2404	TAX CERT RESERVE INTEREST INCOME		22,166
	A 2405	CAPITAL RESERVE 2021 INTEREST INCOME		780,000
	A 2406	ERS RESERVE INTEREST INCOME		52,004
	A 2407	TRS RESERVE INTEREST INCOME		68,636
Total	12407		1,102,222	1,102,222
	nal Entries JE#3			
-		CAPITAL RESERVE FUND 2022 APPROVED FOR 12 000 000 FER 2023	2 000 000	
	A 878 B A 917	CAPITAL RESERVE FUND 2023 APPROVED FOR 12,000,000 FEB 2023 UNASSIGNED FUND BALANCE	2,000,000	2,000,000
Total	A917	UNASSIGNED FUND BALANCE	2,000,000	2,000,000
	nal Entries JE#3			
•	ves for 4% unassi	•	44.000.404	
	A 917		11,369,484	
	A 827	RESERVE FOR ERS		1,048,393
	A 828	RESERVE FOR TRS		1,150,000
	A 862	RESERVE FOR LIABILITY CLAIMS		673,393
	A 864	RESERVE FOR TAX CERTIORARI		426,698
	A 867	EMPLOYEE BENEFIT ACCRUED LIABILITY		811,000
	4878 B	CAPITAL RESERVE FUND 2023 APPROVED FOR 12,000,000 FEB 2023		7,260,000
Total			11,369,484	11,369,484



ACCOUNT	DESCRIPTION		DEBIT	CREDIT
	CAPITAL PROJECTS FUND			
Interneting Journal Entrino, JE#4				
Adjusting Journal Entries JE # 1	s principle and premium based on the closing documents.			
H 626	BOND ANTICIPATION NOTES PAYABLE	\$	78,755	
H 2710	PREMIUM ON SECURITIES ISSUED	Ψ	10,155	\$ 78,75
Total			78,755	78,75
Adjusting Journal Entries JE # 2 To move premium on bond to De				
H 2710	PREMIUM ON SECURITIES ISSUED		166 077	
H 633	DUE TO OTHER FUNDS - DEBT SERVICE		166,277	166.07
	DUE TO OTHER FUNDS - DEBT SERVICE		100.077	166,27
otal			166,277	166,27
Adjusting Journal Entries JE # 3				
	ects Fund expenditures found during subsequent disbursement testing.			
H 1625.245-04-0024	ARCHITECHTURE - PMS Elevator 2022		266,756	
H 16BD.296-07-0181	ELECTRIC (PHS - BOND) PHASE 1B		138,866	
H SSBA.240-07-2002	Smart Schools Bond PHS Phase 2 2023		279,347	
H 600	ACCOUNTS PAYABLE			684,969
Fotal			684,969	684,96
	SPECIAL AID FUND			
Adjusting Journal Entries JE # 2	3			
	ule based on classified and reimbursements received.			
F 4001	Federal Aid (Agree to PLS)		4,573,187	
F 410	STATE/FEDERAL AID RECEIVABLE		157,607	
	CONTRACTUAL - HIGH NEEDS STUDENT ENRICHMENT (AMERICAN			
F 2011.400-99-ARA1	RECOVERY ACT 2021)			12,35
F 3001	State Aid (Agree to PLS)			1,444,90
F 630	DUE TO OTHER FUNDS			3,273,543
Total			4,730,794	4,730,79
	-			
Adjusting Journal Entries JE # 2 Reverse journal entry 639 to proj	perly reflect balances based on analysis.			
F 4159	FUND 59 FED AID REC		362,285	
F 4169	FUND 69 FED AID REC 23/24		131,095	
F 4189	FUND 89 FED AID REC		319,284	
F 630	DUE TO OTHER FUNDS			812,664
Total			812,664	812,664
Adjusting Journal Entries JE # 2				
To correct balances based on ar F 410			920 0/1	
F 410 F 5031.42.01	STATE/FEDERAL AID RECEIVABLE School for the Deaf Section 4201 - Interfund Transfer		839,941	
F 503142.01 F 630			148,756	
			346,622	440 75
F 410	STATE/FEDERAL AID RECEIVABLE			148,75
F 4172 F 630	FUND 72 FED AID REC DUE TO OTHER FUNDS			346,622 839,94
			4 335 340	
Total			1,335,319	1,335,319



	ACCOUNT	DESCRIPTION	DEBIT	CREDIT
		SPECIAL AID FUND		
diustina J	ournal Entries JE#2	29		
		are no longer deemed collectible.		
	F 3001	State Aid (Agree to PLS)	\$ 1,167,624	
	F 630	DUE TO OTHER FUNDS	1,167,624	
	F 410	STATE/FEDERAL AID RECEIVABLE		\$ 1,167,624
	F 5031	DO NOT USE		1,167,624
otal			2,335,248	2,335,248
		SCHOOL LUNCH FUND		
liveting	lournal Entries JE # '			
		ederal Breakfast & Lunch Aid.		
	C 4193	FEDERAL AID B'FAST	122,300	
	C 4194	FEDERAL AID LUNCH		122,300
otal			122,300	122,300
	lournal Entries JE#	5 / for supplies received in May 2024.		
	860.450-00-0000	SUPPLIES	26,893	
02	C 600	ACCOUNTS PAYABLE	20,000	26,893
otal			26,893	26,893
				· · ·
		SPECIAL PURPOSE FUND		
diucting	lournal Entrice			
	lournal Entries JE # 3 Extraclassroom Activit	3	_	
		3	38,760	
	xtraclassroom Activit	3 У	38,760 51,666	
	xtraclassroom Activit TC 230	3 y Restricted Cash - Extra Classroom		65,625
	xtraclassroom Activit TC 230 TC 500	3 y Restricted Cash - Extra Classroom Extraclassroom Expenditures		65,625 24,801
	Extraclassroom Activit TC 230 TC 500 TC 400	3 y Restricted Cash - Extra Classroom Extraclassroom Expenditures Extraclassroom Revenue		
	Extraclassroom Activit TC 230 TC 500 TC 400	3 y Restricted Cash - Extra Classroom Extraclassroom Expenditures Extraclassroom Revenue	51,666	24,801
o record E	Extraclassroom Activit TC 230 TC 500 TC 400 TC 917	Restricted Cash - Extra Classroom Extraclassroom Expenditures Extraclassroom Revenue Fund Balance, Unreserved DEBT SERVICE FUND	51,666	24,801
o record E	Extraclassroom Activit TC 230 TC 500 TC 400 TC 917	Restricted Cash - Extra Classroom Extraclassroom Expenditures Extraclassroom Revenue Fund Balance, Unreserved DEBT SERVICE FUND	51,666	24,801
o record E	Extraclassroom Activit TC 230 TC 500 TC 400 TC 917	3 y Restricted Cash - Extra Classroom Extraclassroom Expenditures Extraclassroom Revenue Fund Balance, Unreserved DEBT SERVICE FUND	51,666	24,801
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### Appendix 2

Management Representation Letter

Poughkeepsie City School District Office of Dr. Eric J. Rosser Superintendent of Schools 18 S Perry Street, Poughkeepsie, NY 12601 845-451-4900 ext. 4950



November 7, 2024

PKF O'Connor Davies, LLP 500 Mamaroneck Avenue, Suite 301 Harrison, New York 10528

This representation letter is provided in connection with your audit of the basic financial statements of the Poughkeepsie City School District, New York ("School District"), which comprise the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information as of June 30, 2024, and the respective changes in financial for the year then ended, and the disclosures (collectively, the "financial statements"), for the purpose of expressing opinions as to whether the financial statements are presented fairly, in all material respects, in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP).

This representation letter is also provided in connection with your audit of the financial statements of the Extraclassroom Activity Funds of the School District, which comprise the statement of cash receipts, cash disbursements and cash balances as of June 30, 2024 and for the year then ended, for the purpose of expressing an opinion as to whether the financial statements are presented fairly, in all material respects, in accordance with the basis of accounting prescribed by the New York State Department of Education.

Certain representations in this letter are described as being limited to matters that are material. Items are considered material, regardless of size, if they involve an omission or misstatement of accounting information that, in light of surrounding circumstances, makes it probable that the judgment of a reasonable person relying on the information would be changed or influenced by the omission or misstatement. An omission or misstatement that is monetarily small in amount could be considered material as a result of qualitative factors.

We confirm, to the best of our knowledge and belief, having made such inquiries as we considered necessary for the purpose of appropriately informing ourselves as of the date of this letter, the following representations made to you during your audit:

#### **Our Responsibilities**

- 1) We acknowledge that we have fulfilled our responsibilities as set forth in the terms of the engagement letter dated August 23, 2022 for:
  - a) The preparation and fair presentation of the financial statements in accordance with US GAAP and include all properly classified funds and other financial information of the primary government required by generally accepted accounting principles to be included in the financial reporting entity. The combining and individual fund financial statements have been prepared and presented in conformity with the accounting principles used to prepare the basic financial statements.
  - b) The preparation and fair presentation of the financial statements of the School District's Extraclassroom Activity Funds in conformity with the accounting principles prescribed by the

New York State Department of Education, which is a comprehensive basis of accounting other than US GAAP.

- c) The design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error; and
- d) The design, implementation, and maintenance of internal control to prevent and detect fraud.
- 2) We understand that the term "fraud" refers to intentional acts by one or more individuals among management, those charged with governance, employees, or third parties, involving the use of deception that results in a misstatement in financial statements. Two types of intentional misstatements are relevant to your audit misstatements resulting from fraudulent financial reporting and misstatements resulting from misappropriation of assets. Fraudulent financial reporting involves intentional misstatements, including omissions of amounts or disclosures in financial statements to deceive financial statement users. Misappropriation of assets involves the theft of an entity's assets.
- 3) In regard to the financial statement preparation non-attest services performed by you, we have:
  - a) Assumed all management responsibilities.
  - b) Designated individuals within senior management, who have suitable skill, knowledge, or experience to oversee the services.
  - c) Evaluated the adequacy and results of the services performed.
  - d) Accepted responsibility for the result of the services.
- 4) We are further responsible for reviewing, accepting and processing the standard, adjusting, or correcting journal entries that you proposed during the course of your engagement. We confirm that we designated a suitably qualified individual who understands the nature and impact of the proposed entries to the financial statements, and we accept responsibility for the proposed entries that we authorized and processed.
- 5) We acknowledge our responsibility for presenting the combining and individual fund financial statements and schedules and the schedule of expenditures of federal awards in accordance with US GAAP, and we believe the combining and individual fund financial statements and schedules and the schedule of expenditures of federal awards, including its form and content, is fairly presented in accordance with US GAAP. The methods of measurement and presentation of the combining and individual fund financial statements and schedules and the schedule of expenditures of federal awards, including its form and content, is fairly presented in accordance with US GAAP. The methods of measurement and presentation of the combining and individual fund financial statements and schedules and the schedule of expenditures of federal awards have not changed from those used in the prior period, and we have disclosed to you any significant assumptions or interpretations underlying the measurement and presentation of the supplementary information.

#### **Financial Statements**

- 6) The financial statements referred to above are fairly presented in conformity with US GAAP and include all disclosures necessary for such fair presentation. In that connection, we specifically confirm that:
  - a) The School District's accounting policies, and the practices and methods followed in applying them, are appropriate and are as disclosed in the financial statements.
  - b) There have been no changes during the period audited in the School District's accounting policies and practices.
  - c) All material transactions have been recorded in the accounting records and are reflected in the financial statements.
- 7) Significant assumptions we used in making accounting estimates, including those measured at fair value, are reasonable.

- 8) The following, where they exist, have been appropriately disclosed to you and accounted for and/or disclosed in the financial statements in accordance with the requirements of US GAAP:
  - a) The identity of all related parties and related party relationships and transactions including revenues, expenditures/expenses, loans, transfers, leasing arrangements, and guarantees, and amounts receivable from or payable to related parties.
  - b) Guarantees, whether written or oral, under which the School District is contingently liable, if any.
  - c) The effects of all known actual, possible, pending or threatened litigation, claims and assessments.
- 9) We have evaluated events subsequent to the date of the financial statements through the date of this letter, and no such events have occurred which would require adjustment or disclosure in the financial statements. No events, including instances of noncompliance, have occurred subsequent to the balance sheet date and through the date of this letter that would require adjustment to or disclosure in the aforementioned financial statements.
- 10) We are in agreement with the adjusting journal entries you have proposed, and they have been posted to the School District's accounts.

#### Information Provided

- 11) We have provided you with:
  - a) Access to all information, of which we are aware, that is relevant to the preparation and fair presentation of the financial statements, such as records (including information obtained from outside of the general and subsidiary ledgers), documentation, and other matters.
  - b) Communications from regulatory agencies concerning noncompliance with, or deficiencies in, financial reporting practices, if applicable.
  - c) Additional information that you have requested from us for the purpose of the audit.
  - d) Unrestricted access to persons within the School District from whom you determined it necessary to obtain audit evidence.
  - e) Completeness and availability of all minutes of the meetings of the Board of Education or summaries of actions of recent meetings for which minutes have not yet been prepared.
  - f) All significant contracts and agreements.
  - g) All documents and records provided electronically are accurate and complete reproductions of the original documents and records.
- 12) We have disclosed to you the results of our assessment of the risk that the financial statements may be materially misstated as a result of fraud. Based on our assessment, we did not identify any fraud risks that we believe would result in a material misstatement of the financial statements.
- 13) There are no deficiencies in the design or operation of internal control over financial reporting that are reasonably likely to adversely affect the School District's ability to initiate, authorize, record, process, and report financial data reliably in accordance with US GAAP.
- 14) We have no knowledge of any fraud or suspected fraud that affects the School District and involves: a) Management,
  - b) Employees who have significant roles in internal control, or
  - c) Others where fraud could have a material effect on the financial statements.
- 15) We have no knowledge of any allegations of fraud or suspected fraud affecting the School District's financial statements communicated by employees, former employees, regulators, or others.

16) We have no knowledge of instances of noncompliance or suspected noncompliance with provisions of laws, regulations, contracts, or grant agreements, or waste or abuse, whose effects should be considered when preparing financial statements.

,

#### **Hosting Services**

- 17) We acknowledge that electronic portals used during the audit are only a method of transferring data and the data may be deleted by you at any time.
- 18) We are responsible for maintaining our financial and non-financial information, licensing and hosting of any applications, and downloading and retaining anything you uploaded to such portal in a timely manner.

#### Government—specific

- 19) We have a process to track the status of audit findings and recommendations.
- 20) We have identified to you any previous audits, attestation engagements, and other studies related to the objectives of the audit and whether related recommendations have been implemented.
- 21) We have identified to you any investigations or legal proceedings that have been initiated with respect to the period under audit.
- 22) We have provided our views on reported findings, conclusions, and recommendations, as well as our planned corrective actions, for the report.
- 23) The School District has no plans or intentions that may materially affect the carrying value or classification of assets, deferred outflows of resources, liabilities, deferred inflows of resources and fund balance or net position.
- 24) We are responsible for compliance with the laws, regulations, and provisions of contracts and grant agreements applicable to us, including tax or debt limits and debt contracts, and legal and contractual provisions for reporting specific activities in separate funds.
- 25) We have identified and disclosed to you all instances of identified and suspected fraud and noncompliance with provisions of laws, regulations, contracts and grant agreements that we believe have a material effect on the financial statements.
- 26) There are no violations or possible violations of budget ordinances/resolutions, laws and regulations (including those pertaining to adopting, approving, and amending budgets), provisions of contracts and grant agreements, tax or debt limits, and any related debt covenants whose effects should be considered for disclosure in the financial statements, or as a basis for recording a loss contingency, or for reporting on noncompliance.
- 27) As part of your audit, you assisted with the preparation of the financial statements and disclosures and the schedule of expenditures of federal awards. We acknowledge our responsibility as it relates to those nonaudit services, including that we assume all management responsibilities; oversee the services by designating an individual, preferably with senior management, who possesses suitable skill, knowledge, or experience; evaluate the adequacy and results of the services performed; and accept responsibility for the results of the services We have reviewed, approved, and accepted responsibility for those financial statements and disclosures and schedule of expenditures of federal awards. We also understand that as part of your audit, you prepared various adjusting journal entries, both on the fund and entity-wide level, and acknowledge that we have reviewed and approved those entries and accepted responsibility for them.
- 28) The School District has satisfactory title to all owned assets, and there are no liens or encumbrances on such assets nor has any asset been pledged as collateral.

- 29) The School District has complied with all aspects of contractual agreements that would have a material effect on the financial statements in the event of noncompliance.
- 30) We have followed all applicable laws and regulations in adopting, approving, and amending budgets.
- 31) The financial statements include all component units, appropriately present majority equity interests in legally separate organizations and joint ventures with an equity interest, and properly disclose all other joint ventures and other related organizations.
- 32) The financial statements include all fiduciary activities required by GASB Statement No. 84.
- 33) The financial statements properly classify all funds and activities in accordance with GASB Statement No. 34, as amended.
- 34) All funds that meet the quantitative criteria in GASB Statement Nos. 34 and 37 for presentation as major are identified and presented as such and all other funds that are presented as major are particularly important to financial statement users.
- 35) Components of net position (net investment in capital assets; restricted; and unrestricted) and classifications of fund balance (nonspendable, restricted, committed, assigned, and unassigned) are properly classified and, if applicable, approved.
- 36) Investments, derivative instruments, and land and other real estate held by endowments are properly valued.
- 37) Receivables recorded in the financial statements represent valid claims against debtors for transactions arising on or before the balance sheet date and have been reduced to their estimated net realizable value.
- 38) Provisions for uncollectible receivables have been properly identified and recorded.
- 39) Expenses have been appropriately classified in or allocated to functions and programs in the statement of activities, and allocations have been made on a reasonable basis.
- 40) We agree with the findings of specialists in evaluating the other postemployment benefit obligation and any other specialists utilized and have adequately considered the qualifications of the specialist(s) in determining the amounts and disclosures used in the financial statements and underlying accounting records. We did not give or cause any instructions to be given to the specialist(s) with respect to the values or amounts derived in an attempt to bias their work, and we are not otherwise aware of any matters that have had an impact on the independence or objectivity of the specialist(s).
- 41) We believe that the actuarial assumptions and methods used to measure pension and OPEB liabilities and costs for financial accounting purposes are appropriate in the circumstances.
- 42) Revenues are appropriately classified in the statement of activities within program revenues, general revenues, contributions to term or permanent endowments, or contributions to permanent fund principal.
- 43) Interfund, internal, and intra-entity activity and balances have been appropriately classified and reported.

- 44) Deposits and investment securities and derivative instruments are properly classified as to risk and are properly disclosed.
- 45) Capital assets, including infrastructure and intangible assets, are properly capitalized, reported, and, if applicable, depreciated or amortized.
- 46) Capital assets, including intangible assets, have been evaluated for impairment as a result of significant and unexpected decline in service utility. Impairment loss and insurance recoveries have been properly recorded.
- 47) We have appropriately disclosed the School District's policy regarding whether to first apply restricted or unrestricted resources when an expense is incurred for purposes for which both restricted and unrestricted net position is available and have determined that net position is properly recognized under the policy.
- 48) We are following GASB Statement No. 54, paragraph 18, to determine the fund balance classifications for financial reporting purposes.
- 49) We acknowledge our responsibility for the required supplementary information (RSI). The RSI is measured and presented within prescribed guidelines and the methods of measurement and presentation have not changed from those used in the prior period. We have disclosed to you any significant assumptions and interpretations underlying the measurement and presentation of the RSI.
- 50) Tax abatement agreements have been properly disclosed in the notes to the financial statements, including the names of all governments involved, the gross amount and specific taxes abated, and additional commitments.
- 51) The School District has agreements that meet the definition of leases contained in GASB Statement No. 87, "Leases". However, the total value of the lease agreements for the year ended June 30, 2024 was deemed immaterial, therefore, the related amounts and disclosures have been excluded from these financial statements.
- 52) The School District has agreements that meet the definition of subscription arrangements contained in GASB Statement No. 96, "Subscription-Based Information Technology Arrangements" ("SBITA's"). However, the total value of the subscription arrangements for the year ended June 30, 2024 was deemed immaterial, therefore, the related amounts and disclosures have been excluded from these financial statements.
- 53) With respect to federal award programs
  - We are responsible for understanding and complying with and have complied with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles and Audit Requirements for Federal Awards ("Uniform Guidance"), including requirements relating to preparation of the schedule of expenditures of federal awards.
  - 2) We acknowledge our responsibility for preparing and presenting the schedule of expenditures of federal awards (SEFA) and related disclosures in accordance with the requirements of the Uniform Guidance, and we believe the SEFA, including its form and content, is fairly presented in accordance with the Uniform Guidance. The methods of measurement or presentation of the SEFA have not changed from those used in the prior period and we have disclosed to you any significant assumptions and interpretations underlying the measurement or presentation of the SEFA.
  - 3) We have identified and disclosed to you all of our government programs and related activities subject to the Uniform Guidance compliance audit, and have included in the SEFA,

expenditures made during the audit period for all awards provided by federal agencies in the form of federal awards, federal cost-reimbursement contracts, loans, loan guarantees, property (including donated surplus property), cooperative agreements, interest subsidies, insurance, food commodities, direct appropriations, and other direct assistance.

- 4) We are responsible for understanding and complying with, and have complied with, the requirements of federal statutes, regulations, and the terms and conditions of federal awards related to each of our federal programs and have identified and disclosed to you the requirements of federal statutes, regulations, and the terms and conditions of federal awards that are considered to have a direct and material effect on each major program.
- 5) We are responsible for establishing, designing, implementing and maintaining, and have established, designed, implemented and maintained, effective internal control over compliance for federal programs that provides reasonable assurance that we are managing our federal awards in compliance with federal statutes, regulations, and the terms and conditions of federal awards that could have a material effect on our federal programs. We believe the internal control system is adequate and is functioning as intended.
- 6) We have made available to you all federal awards (including amendments, if any) and any other correspondence with federal agencies or pass-through entities relevant to federal programs and related activities.
- 7) We have received no requests from a federal agency to audit one or more specific programs as a major program.
- 8) We have complied with the direct and material compliance requirements (except for noncompliance disclosed to you), including when applicable, those set forth in the OMB Compliance Supplement (including its Addendum), relating to federal awards and confirm that there were no amounts questioned and no known noncompliance with the direct and material compliance requirements of federal awards.
- 9) We have disclosed any communications from federal awarding agencies and pass-through entities concerning possible noncompliance with the direct and material compliance requirements, including communications received from the end of the period covered by the compliance audit to the date of the auditors' report.
- 10) We have disclosed to you the findings received and related corrective actions taken for previous audits, attestation engagements, and internal or external monitoring that directly relate to the objectives of the compliance audit, including findings received and corrective actions taken from the end of the period covered by the compliance audit to the date of the auditors' report.
- 11) Amounts claimed or used for matching were determined in accordance with relevant guidelines in OMB's Uniform Guidance (2 CFR Part 200, Subpart E).
- 12) We have disclosed to you our interpretation of compliance requirements that may have varying interpretations.
- 13) We have made available to you all documentation related to compliance with the direct and material compliance requirements, including information related to federal program financial reports and claims for advances and reimbursements.
- 14) We have disclosed to you the nature of any subsequent events that provide additional evidence about conditions that existed at the end of the reporting period affecting noncompliance during the reporting period.
- 15) There are no such known instances of noncompliance with direct and material compliance requirements that occurred subsequent to the period covered by the auditors' report.
- 16) No changes have been made in internal control over compliance or other factors that might significantly affect internal control, including any corrective action we have taken regarding significant deficiencies or material weaknesses in internal control over compliance, subsequent to the period covered by the auditors' report.
- 17) Federal program financial reports and claims for advances and reimbursements are supported by the books and records from which the financial statements have been prepared.

- 18) The copies of federal program financial reports provided you are true copies of the reports submitted, or electronically transmitted, to the respective federal agency or pass-through entity, as applicable.
- 19) We have charged costs to federal awards in accordance with applicable cost principles.
- 20) We are responsible for and have accurately prepared the summary schedule of prior audit findings to include all findings required to be included by the Uniform Guidance and we have provided you with all information on the status of the follow-up on prior audit findings by federal awarding agencies and pass-through entities, including all management decisions.
- 21) We are responsible for and have ensured the reporting package does not contain protected personally identifiable information.
- 22) We are responsible for and have accurately prepared the auditee section of the Data Collection Form as required by the Uniform Guidance.

Signature: Signature: **Jav Rosser** Ken Silver

Title: Superintendent

Title: Assistant Superintendent for Business



### Appendix 3

# About PKF O'Connor Davies, LLP



Founded in 1891, PKF O'Connor Davies has evolved from a regional accounting firm to an emerging national leader with more than 1,500 professionals and 18 offices in the U.S. Our team of top-notch professionals deliver a complete range of audit, tax and advisory services to a diverse and growing global client base. By bringing together a boutique firm culture with big-firm resources, we have a unique ability to connect with clients on a deeper level and create value where others can't.

# REGIONAL CONNECTIONS BACKED BY GLOBAL EXPERTISE

We are the lead North American firm in the PKF International network of independent accounting and advisory firms with offices in over 400 cities, in 150 countries around the world. It's a relationship that delivers unmatched access to global expertise and strengthens our ability to serve clients anywhere in the world as their needs and their businesses continue to evolve.

#### PROACTIVE SERVICE MODEL, ENGAGED PARTNER BASE

With a proven, proactive service model and an engaged Partner base, PKF O'Connor Davies has built long-lasting, valuable relationships with our clients.

Our Partners are actively involved in the day-today management of engagements, ensuring a high degree of client service and cost effectiveness. The Firm's seasoned professional staff members employ a team approach to all engagements, providing clients with the utmost quality and timely services aimed at helping them succeed.

#### **KNOW GREATER VALUE**

Our unwavering focus on value has consistently driven growth and delivered strong outcomes for our clients and our Firm. PKF O'Connor Davies currently ranks 26th on *Accounting Today's* 2024 "Top 100 Firms" list and continually gains acclaim as one of the country's fastestgrowing firms. With more professionals, in more places every day, our teams are on the ground, at the ready and in the know. As the world changes, PKF O'Connor Davies clients will always **Know Greater Value.** 

#### **INDUSTRY RECOGNITION**

Ranked 26 of "2024's Top 100 Firms" Accounting Today, 2024

"America's Best Tax and Accounting Firms" Forbes, 2023

"**Top Tax Firm**" Accounting Today, 2024

"Leaders in 'Audit & Attest' and 'Consulting" Accounting Today, 2024

Ranked 5 of the "Top Firms in the Mid-Atlantic" Accounting Today, 2024

"Best Places to Work in Westchester" 914/NC., 2024

"Best Company to Work for in New York" Rochester Business Journal and the New York State Society for Human Resources Management, 2024

Ranked 10 of the 50 "Best Accounting Employers to Work for in North America" Vault, 2024

Ranked #1 in Three Diversity Categories Vault, 2024

"Accounting/Due Diligence Firm of the Year" The M&A Advisor, 2023

"Best Places to Work in New Jersey" NJBIZ, 2023

### KNOW GREATER VALUE

At PKF O'Connor Davies we maintain a relentless commitment to understanding each client's operations and financial history so we can uncover every challenge, help meet every objective and exceed expectations. Through our unwavering client focus we create deeper connections, delivering tailored support and expertise that drive real-world value.

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- AND ASSURANCE SERVICES
  - Accounting Outsourcing
  - Agreed-Upon Procedures (AUPs)
  - Audits, Reviews and Compilations
  - Elite Accounting Services
  - Employee Benefit Plans
  - Endowment Fund Accounting
  - International Financial Reporting Standards (IFRS)
  - IT Audit and Cybersecurity Reviews
  - Peer Review
  - Public Company Accounting Oversight Board (PCAOB)
  - Public Sector Audits and Compliance

### ADMINISTRATION SERVICES

- Fund Administration Services
- Outsourced CFO Services
- Outsourced Portfolio Company Accounting

#### ADVISORY SERVICES

- Bankruptcy and Restructuring
- · Cybersecurity and Privacy Advisory Services
- Dark Web Monitoring Services
- Digital Forensic Services
- ESG, Sustainability and Impact Optimization
- Family Advisory Services
- Forensic, Litigation and Valuation Services
- Management Consulting Services
- Matrimonial Services
- Operational and Cost Effectiveness
- Private Client/Business Owner Services
- Recruiting and Human Resources Consulting
- Risk Advisory Services
- Strategy and Transformation
- System Organization Control (SOC) Reports
- Transaction and Financial Advisory Services
- Virtual Chief Information Security Officer Services (vCISO)
- Wealth Services
- Services Offered by PKF Clear Thinking Turnaround Advisory, Performance Improvement and Creditors' Rights

#### FAMILY OFFICE SERVICES

- Accounting and Reporting
- Advisory
- · Charitable Giving
- Family Advisory Services
- Investment Monitoring and Oversight
- Lifestyle Support
- Personal Financial Management
- Tax Planning
- Wealth Planning

#### **INTERNATIONAL SERVICES**

- Asia Desk
- General Data Protection Regulation (GDPR)
- German Desk
- Latin America Desk
- Transfer Pricing

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- INVESTMENT BANKING SERVICES
  - Acquisition Advisory Exit Readiness and Transaction Planning
  - Sell-Side Advisory

#### TAX COMPLIANCE AND PLANNING SERVICES

- Employee Benefit Planning and Tax Compliance
- International Tax Services
- IRS Representation and Tax Controversies
- Personal Financial Planning
- Private Client/Business Owner Services
- Private Foundation Services
- State and Local Tax (SALT)
- Tax Compliance and Reporting
- Tax Research and Strategic Planning
- Tax-Exempt Organizations
- Trust and Estate Planning

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